



UNIBAIL-RODAMCO-WESTFIELD

URW's Climate-related reporting:

Alignment of URW's 2023 Universal Registration Document with Recommendations of the Task Force on Climate-related Financial Disclosures (TCFD Recommendations)

	TCFD Recommended Disclosures	Cross-Reference with URW's 2023 Universal Registration Document
Governance	a) Board's oversight	3.2.1.B.1.2 ROLES AND RESPONSIBILITIES OF THE ADMINISTRATIVE, MANAGEMENT AND SUPERVISORY BODIES WITH REGARD TO SUSTAINABILITY MATTERS
	b) Management's role	3.2.1.B.1.2 ROLES AND RESPONSIBILITIES OF THE ADMINISTRATIVE, MANAGEMENT AND SUPERVISORY BODIES WITH REGARD TO SUSTAINABILITY MATTERS
Strategy	a) Climate-related risks and opportunities	<p>3.2.1.B.5 RISK MANAGEMENT AND INTERNAL CONTROLS OVER SUSTAINABILITY REPORTING</p> <p>3.2.2.B.5 POLICIES RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.6 ACTIONS AND RESOURCES IN RELATION TO CLIMATE CHANGE POLICIES</p> <p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND POTENTIAL CLIMATE-RELATED OPPORTUNITIES</p>
	b) Impact of climate-related risks and opportunities	<p>1.3 STRATEGY AND BUSINESS MODEL</p> <p>3.2.1.C.1 STRATEGY, BUSINESS MODEL AND VALUE CHAIN</p> <p>3.2.1.D.1 DESCRIPTION OF THE PROCESS TO IDENTIFY AND ASSESS MATERIAL IMPACTS, RISKS AND OPPORTUNITIES</p> <p>3.2.2.B.5 POLICIES RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.6 ACTIONS AND RESOURCES IN RELATION TO CLIMATE CHANGE POLICIES</p> <p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND POTENTIAL CLIMATE-RELATED OPPORTUNITIES</p>
	c) Resilience of the organisation's strategy	<p>3.2.1.C.1 STRATEGY, BUSINESS MODEL AND VALUE CHAIN</p> <p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND</p>

		POTENTIAL CLIMATE-RELATED OPPORTUNITIES
Risk Management	a) Processes for identifying and assessing climate-related risks	<p>3.2.1.D.1 DESCRIPTION OF THE PROCESS TO IDENTIFY AND ASSESS MATERIAL IMPACTS, RISKS AND OPPORTUNITIES</p> <p>3.2.2.B.5 POLICIES RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.6 ACTIONS AND RESOURCES IN RELATION TO CLIMATE CHANGE POLICIES</p> <p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND POTENTIAL CLIMATE-RELATED OPPORTUNITIES</p> <p>6.2.2.C CATEGORY #3: ENVIRONMENTAL AND SOCIAL RESPONSIBILITY RISKS</p>
	b) Processes for managing climate-related risks	<p>3.2.2.B.5 POLICIES RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.6 ACTIONS AND RESOURCES IN RELATION TO CLIMATE CHANGE POLICIES</p> <p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND POTENTIAL CLIMATE-RELATED OPPORTUNITIES</p> <p>6.2.2.C CATEGORY #3: ENVIRONMENTAL AND SOCIAL RESPONSIBILITY RISKS</p>
	c) Integration into overall risk management	<p>3.2.2.B.12 ANTICIPATED FINANCIAL EFFECTS FROM MATERIAL PHYSICAL AND TRANSITION RISKS AND POTENTIAL CLIMATE-RELATED OPPORTUNITIES</p> <p>6.1.2 GROUP ENTERPRISE RISK MANAGEMENT FRAMEWORK</p> <p>6.2.2.C CATEGORY #3: ENVIRONMENTAL AND SOCIAL RESPONSIBILITY RISKS</p>
Metrics & Targets	a) Metrics used to assess climate-related risks and opportunities	<p>3.1 BETTER PLACES ROADMAP</p> <p>3.2.2.B.2 TRANSITION PLAN FOR CLIMATE CHANGE MITIGATION</p>

		<p>3.2.2.B.5 POLICIES RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.6 ACTIONS AND RESOURCES IN RELATION TO CLIMATE CHANGE POLICIES</p> <p>3.2.2.B.7 TARGETS RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p> <p>3.2.2.B.8 ENERGY CONSUMPTION AND MIX</p>
	b) GHG emissions	<p>3.1 BETTER PLACES ROADMAP</p> <p>3.2.2.B.9 GROSS SCOPES 1, 2 AND 3 AND TOTAL GHG EMISSIONS</p>
	c) Targets	<p>3.1 BETTER PLACES ROADMAP</p> <p>3.2.2.B.2 TRANSITION PLAN FOR CLIMATE CHANGE MITIGATION</p> <p>3.2.2.B.7 TARGETS RELATED TO CLIMATE CHANGE MITIGATION AND ADAPTATION</p>